# THE TORO COMPANY

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**Chairman & Chief Executive Officer** 

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## SAFE HARBOR

- This presentation contains forward-looking statements regarding our business and future financial and operating results made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995.
- These forward-looking statements are based on management's current assumptions and expectations of future events. Actual events and results may differ from those predicted.
- Please refer to the cautionary statement and risk factors in our most recent annual report on Form 10-K, subsequent quarterly reports on Form 10-Q, and other filings with the Securities and Exchange Commission.
- This presentation also contains non-GAAP financial measures and more information about our use of such non-GAAP financial measures, as well as a reconciliation of the most directly comparable historical U.S. GAAP financial measures to the corresponding historical non-GAAP financial measures, can be found in our related financial filings in the section titled "Non-GAAP Financial Measures".



# Help Our Customers

#### Most Trusted

# Superior Innovation & Superior Customer Care

# Caring Relationships



## **DIVERSE PORTFOLIO & CHANNEL**

F21 NET SALES = \$3.96 BILLION

## **Segments**



#### **Professional Channel**

- Exclusive Channels for Golf and Underground
- Extensive dealer network for sales, service & support

#### Residential Channel

- Extensive dealer network for sales, service and support
- Home Depot
- Tractor Supply
- Bunnings
- Ace Hardware

#### **Professional**

F21 Net Sales: \$2.93 billion F21 Segment Earnings: 17.3%

#### Residential

F21 Net Sales: \$1.01 billion F21 Segment Earnings: 12.0%

### **KEY PERFORMANCE METRICS**

#### 5-year Net Sales CAGR – 10.6%

- Professional Segment 11.4%
- Residential Segment 8.6%

#### **F21 Adjusted Operating Margin – 12.8%**

- Professional Segment 17.2%
- Residential Segment 12.1%

#### 5-year Adjusted EPS CAGR – 11.9%

**F21 ROIC – 20.8%** 







# PROFESSIONAL SEGMENT - UNDERGROUND & SPECIALTY CONSTRUCTION

- Strong brands & innovative product portfolio
- Global network of dealers & rental partners
- Long-standing customer relationships
- Growth opportunities infrastructure, 5G

PROFESSIONAL SEGMENT – LANDSCAPE & GROUNDS TURF EQUIPMENT (1 OF 2)



- Market leader with broad customer & geographic reach
- Rapidly growing market
- Product innovation, durability/quality, service/distribution network

# PROFESSIONAL SEGMENT – LANDSCAPE & GROUNDS - SNOW & ICE MANAGEMENT (2 OF 2)



Heavy use drives replacement & parts







# PROFESSIONAL SEGMENT - GOLF

- Market leader
- Innovation & superior customer care
- Best in class exclusive distribution

# RESIDENTIAL SEGMENT

Full suite of innovative products for all seasons

- Powerful brands
- Leadership in innovation, quality & durability
- Strong channel
- Strength in OPE and incremental handheld offerings provide momentum in transition to battery











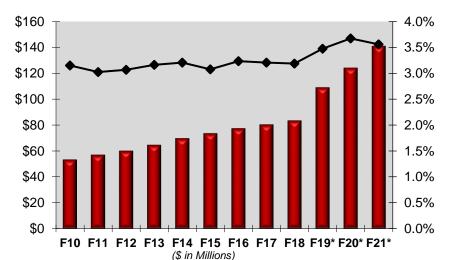
## **LEVERAGING TECHNOLOGY OVER BROAD PORTFOLIO**



**GeoLink Concept** 

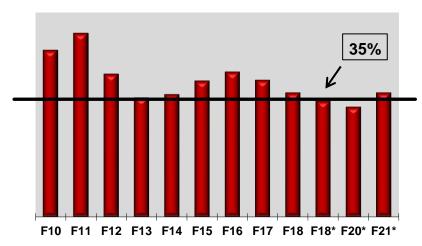


#### **R&E Investment and % of Net Sales**



\*Includes Charles Machine Works for F'19+ and Venture Products for F'20+

#### Vitality Index\*\*



\*Includes Charles Machine Works for F'19+ and Venture Products for F'20+

<sup>\*\*</sup>Percent of Sales from New Products Introduced Over the Prior Three Years

### PROFESSIONAL LANDSCAPE BATTERY

#### **BUILT BY TORO. POWERED BY REVOLUTION.**



#### **GRANDSTAND®** REVOLUTION

The all-electric, all-powerful stand-on that's changing the game.



#### **Z MASTER**® REVOLUTION

Zero turn. Zero hassles. Zero engine exhaust emissions.



**HD 21** REVOLUTION (60V)

Our all electric, commercial grade, grass



## JOIN THE REVOLUTION

#### The Toro Company

































