SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549


FORM 10-Q

Quarterly Report Under Section 13 or $15(\mathrm{~d})$ of the Securities Exchange Act of 1934

For the Quarter Ended APRIL 28, 1995 Commission File Number 1-8649

THE TORO COMPANY
(Exact name of registrant as specified in its charter)

DELAWARE
41-0580470
(State of Incorporation) (I.R.S. Employer Identification Number)

8111 LYNDALE AVENUE SOUTH
BLOOMINGTON, MINNESOTA 55420
TELEPHONE NUMBER: (612) 888-8801
(Address, including zip code, and telephone number, including area code, of registrant's principal executive offices)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or $15(d)$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.


No
------
The number of shares of Common Stock outstanding as of April 28, 1995 was 12,763,886.

THE TORO COMPANY INDEX TO FORM 10-Q

## PAGE NUMBER

PART I. FINANCIAL INFORMATION:

```
Condensed Consolidated Statements of Operations and
Retained Earnings -
    Three and Nine Months Ended
    April 28, 1995 and April 29, 1994 . . . . . . . . . . . . . 3
Condensed Consolidated Balance Sheets -
    April 28, 1995, April 29, 1994 and July 31, 1994. . . . . . 4
Consolidated Statements of Cash Flows -
    Nine Months Ended April 28, 1995 and April 29, 1994 . . . . 5
Notes to Condensed Consolidated Financial Statements. . . . . }
Management's Discussion and Analysis of Financial
    Condition and Results of Operations . . . . . . . . . . . 7-8
```

PART II. OTHER INFORMATION:
Item 6 Exhibits and Reports on Form 8-K. . . . . . . . . . . 9
Exhibit 11 Computation of Earnings Per Common Share. . . . 10
-2-

THE TORO COMPANY AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS AND RETAINED EARNINGS (UNAUDITED) (DOLLARS IN THOUSANDS, EXCEPT PER-SHARE DATA)

|  | Three months ended |  |  |  | NINE MONTHS ENDED |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} \text { April } 28 \text {, } \\ 1995 \end{gathered}$ |  | $\begin{gathered} \text { April 29, } \\ 1994 \end{gathered}$ |  | $\begin{gathered} \text { April } 28, ~ \\ 1995 \end{gathered}$ |  | $\begin{gathered} \text { April 29, } \\ 1994 \end{gathered}$ |
| Net sales. . | \$ | 310,613 | \$ | 276,476 | \$ | 730,267 | \$ | 601,650 |
| Cost of sales. |  | 203,271 |  | 178,787 |  | 470,792 |  | 388,339 |
| Gross profit . |  | 107,342 |  | 97,689 |  | 259,475 |  | 213,311 |
| Selling, general and administrative expense. |  | 76,245 |  | 70,817 |  | 202,916 |  | 179,618 |
| Earnings from operations |  | 31,097 |  | 26,872 |  | 56,559 |  | 33,693 |
| Interest expense . . . |  | 3,428 |  | 3,631 |  | 8,503 |  | 10,178 |
| Other income, net. . . . . . |  | $(1,563)$ |  | $(2,820)$ |  | $(6,344)$ |  | $(6,850)$ |
| Earnings before income taxes |  | 29,232 |  | 26,061 |  | 54,400 |  | 30,365 |
| Provision for income taxes |  | 11,693 |  | 10,424 |  | 21,760 |  | 12,146 |
| Net earnings . | \$ | 17,539 | \$ | 15,637 | \$ | 32,640 | \$ | 18,219 |
| Retained earnings at beginning of period. |  | 121,751 |  | 93,063 |  | 109,688 |  | 93,451 |
| Dividends on common stock of $\$ 0.12$, $\$ 0.12$, $\$ 0.36$ and $\$ 0.36$ per share, respectively. . . |  | $(1,528)$ |  | $(1,511)$ |  | $(4,566)$ |  | $(4,481)$ |
| Retained earnings at end of period. | \$ | 137,762 | \$ | 107,189 | \$ | 137,762 | \$ | 107,189 |
| Net earnings per share of common stock and common stock equivalent. | \$ | 1.32 | \$ | 1.19 | \$ | 2.48 | \$ | 1.40 |
|  |  | -------- |  | ------- |  | ----- |  |  |

See accompanying notes to condensed consolidated financial statements.


[^0]Cash flows from operating activities:

[^1]-5-

THE TORO COMPANY AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

1. BACKGROUND

The information furnished reflects all adjustments which, in the opinion of management, are necessary for a fair presentation of the interim periods. The Toro Company's business is seasonal. Operating results for the three months and nine months ended April 28, 1995 are not necessarily indicative of the results that may be expected for the fiscal year ending July 31,
1995.

These statements should be read in conjunction with the financial statements and footnotes included in the company's Annual Report for the year ended July 31, 1994. The policies described in that report are used in preparing quarterly reports.

## LIQUIDITY AND CAPITAL RESOURCES

Total assets for the company as of April 28, 1995 were $\$ 592.5$ million, an
increase of $\$ 62.2$ million, or $11.7 \%$, from the $\$ 530.3$ million reported at the end of the third quarter last year. The increase resulted primarily from increases in trade receivables and inventory. The increase in trade receivables reflected an increase in dealer receivables financed by the company as well as an increase in sales volume. Inventory increased as a result of increased production of riding products to meet anticipated demand and a reduction in walk power mower shipments in response to excess retail inventory levels.

Total debt as of April 28, 1995 was $\$ 173.3$ million, or $\$ 6.8$ million greater than the $\$ 166.5$ million reported at the end of the third quarter last year. The ratio of total debt to total capital of $46.2 \%$ has improved from the $50.4 \%$ reported as of April 29, 1994. The lower debt ratio resulted from an increase in equity as a result of 1995 earnings to date.

The business of the company is seasonal. Historically, accounts receivable balances increase throughout the winter months as a result of extended payment terms made available to customers and decrease in the late spring when payments become due. Peak borrowing usually occurs in the third quarter. The seasonal working capital requirements of the business are financed primarily with shortterm debt. Management believes that the combination of funds available through existing financing options, coupled with forecasted cash flows, will provide the capital resources necessary to meet the company's working capital requirements.

RESULTS OF OPERATIONS

The following table sets forth sales by product line.



Changes in net sales for the third quarter and year to date were attributed to the following factors. Consumer product sales reflected increased demand and improved availability of riding products and increased sales of Toro brand walk power mowers, especially the new Super Recycler-Registered Trademark- mower. Year to date, exceptional sales of snow removal equipment as well as increased sales of riding products and Toro brand walk power mowers attributed to the increase over the prior year. Lawn-Boy walk power mower sales declined as a result of reduced shipments in response to excess retail inventory as well as a delayed spring season as a result of adverse weather patterns. The increase in commercial product sales reflected continued strength in the golf and tax-supported markets. Sales of equipment to landscape contractors as well as the addition of recycling equipment products in 1995 also contributed to the increase. The irrigation product sales increase reflected continued growth in the golf, commercial and residential markets as well as the positive impact of a distribution change implemented by the company last year. International sales for the quarter reflected a decline in commercial products as a result of a shift in the timing of customer requirements which was partially offset by continued strong sales of consumer products. On a year to date basis international sales increased because of rebounding economies which resulted in increased golf course irrigation equipment sales as well as increased sales of walk power mowers, snow removal equipment and riding products.

Gross profit of $\$ 107.3$ million was $\$ 9.6$ million (9.8\%) higher than the $\$ 97.7$ million reported for the third quarter of 1994. As a percent of sales, gross profit decreased slightly to $34.6 \%$ for the third quarter of 1995 compared to 35.3\% for the third quarter last year as the company continued to incur increases in the cost of certain raw materials. Year to date gross profit was $\$ 259.5$ million, $\$ 46.2$ million (21.7\%) higher than the $\$ 213.3$ million reported last year. The dollar increase is attributed to increased sales volume and a favorable product mix which was offset partially by an increase in the cost of certain raw materials such as aluminum ingot and raw steel.

Selling, general and administrative ( $\mathrm{S} G \& A$ ) expense increased $\$ 5.4$ million, or $7.6 \%$, to $\$ 76.2$ million from the $\$ 70.8$ million for the third quarter last year. Year to date $S G \& A$ of $\$ 202.9$ million increased $\$ 23.3$ million from the $\$ 179.6$ million reported a year ago. As a percent of sales, year to date $S G \& A$ decreased to $27.8 \%$ compared to $29.9 \%$ for the prior year. The dollar increases occurred principally as a result of increased marketing expenditures, a companywide initiative to replace existing information systems, the addition of a joint venture with a distributor and the establishment of recycling equipment products, distribution enhancement and support, increased product development and various employee incentive programs.

Interest expense of $\$ 3.4$ million for the quarter was $\$ 0.2$ million, or $5.6 \%$ less than the $\$ 3.6$ million the same period last year. Year to date interest expense decreased $\$ 1.7$ million to $\$ 8.5$ million from the $\$ 10.2$ million reported a year ago. These decreases are principally because of the reduction in long-term debt.

Other income, net decreased $\$ 1.2$ million to $\$ 1.6$ million from $\$ 2.8$ million from the third quarter last year. Excluding the effect of a patent infringement lawsuit settlement and the sale of the portable heater business in the third quarter last year, other income, net would have increased $\$ 1.8$ million because of income resulting from joint venture activity and foreign currency exchange gains. Year to date other income, net of $\$ 6.3$ million is $\$ 0.6$ million lower than the $\$ 6.9$ million reported a year ago. Excluding the effect of two lawsuit settlements and the sale of the portable heater business in the prior year, other income, net would have increased $\$ 4.4$ million because of increased finance revenue, foreign currency exchange gains and income resulting from joint venture activity.

Item 6 Exhibits and Reports on Form 8-K
(a) Exhibit 11 Computation of Earnings per Common Share
(b) Exhibit 27 Financial Data Schedule

Summarized financial data; electronic filing only
(c) Reports on Form 8-K

The Company did not file any Form $8-\mathrm{K}$ reports during the third quarter of fiscal 1995.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

THE TORO COMPANY
(Registrant)
By /s/ Gerald T. Knight
Gerald T. Knight
Vice President, Finance
Chief Financial Officer (principal financial officer)

THE TORO COMPANY AND SUBSIDIARIES
COMPUTATION OF EARNINGS PER COMMON SHARE (UNAUDITED) (DOLLARS IN THOUSANDS, EXCEPT PER-SHARE DATA)


Net earnings
\$ 17,539 \$ 15,637
$\$ \quad 32,640$ $\qquad$ -----------------------1 $\qquad$
$\qquad$

Primary:
Shares of common stock and common stock equivalents:

Weighted average number of common shares outstanding
$12,770,376$
Dilutive effect of outstanding


| 504,457 | 544,903 |
| ---: | ---: |
| $--------------13,109,595$ |  |


| 12,654,868 | 12,434,277 |
| :---: | :---: |
| 487,789 | 543,553 |
| 13,142,657 | 12,977,830 |

Net earnings per share of common stock and common stock equivalent ...........

| \$ |  |
| :---: | :---: |
|  |  |

Fully Diluted:
Shares of common stock and common stock equivalents:

Weighted average number of common shares outstanding

 stock method using the average market price of the company's stock during each period.
 stock method using the greater of the average market price or the period-end market price of the company's stock during each period.

THIS SCHEDULE CONTAINS YEAR-TO-DATE INFORMATION EXTRACTED FROM THE 10-Q, THIRD QUARTER FILING, CONDENSED CONSOLIDATED STATEMENT OF OPERATIONS AND RETAINED EARNINGS, CONDENSED CONSOLIDATED BALANCE SHEET AND EXHIBIT 11.

1,000
Total net receivables
Not included in quarterly financial information
Total long-term debt
Does not include additional paid-in-capital
Other income, net


[^0]:    See accompanying notes to condensed consolidated financial statements.

[^1]:    See accompanying notes to condensed consolidated financial statements.

